

LYNDON BAINES JOHNSON LIBRARY & MUSEUM

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McNAMARA, ROBERT S.

MATERIAL AT THE LBJ LIBRARY PERTAINING TO ROBERT S. McNAMARA

INTRODUCTION

Robert Strange McNamara served as Secretary of Defense to Presidents John F. Kennedy and Lyndon B. Johnson from January 1961 through February 1968. In early 1968, McNamara became President of the International Bank for Reconstruction and Development (World Bank).

This list includes the principal files in the LBJ Library that contain material on Robert S. McNamara. It is not definitive, however, and researchers should consult with an archivist about other potentially useful files. Those files listed below that are marked with two asterisks (**) are unprocessed and are not currently available for research.

LYNDON BAINES JOHNSON ARCHIVES (LBJA) 1931-1968

In 1958, the Johnson staff instituted a records management program in the office which included a plan to dispose of non-current files. They set up the Lyndon Baines Johnson Archives (LBJA) to house items to be permanently retained rather than scheduled for disposal. Johnson files from the House and Senate period were screened, and selected items and files were moved to the LBJA file. Between 1958 and 1963, the staff continued to add to the file. Occasionally, items were added during the White House period. The LBJA consists of four parts: a Congressional File, a Famous Names File, a Selected Names File, and a Subject File. In the Famous Names File, there is one folder pertaining to Robert S. McNamara in box 6.

VICE-PRESIDENTIAL PAPERS 1961 – 1963

The Vice Presidential Subject File is not currently available for research. Requests for review of individual folders will be accepted for the V.P. Masters File. Advance notice is preferred

	Box #
Masters File	
"McL - McO"	33
Vice Presidential Security Files	
"January 1962 - McNamara - Reduction in NG and Reserves"	13
"McNamara: Senate Confirmation on Armed Services, FY 1963-67, Defense	13
Program and 1963 Defense Budget, 1/19/62"	
"McNamara: Senate Armed Services Committee, FY 1964-68 Defense Program	14
and 1964 Defense Budget 1/21/63"	

NATIONAL SECURITY FILE (NSF)

This file was the working file of President Johnson's special assistants for national security affairs, McGeorge Bundy and Walt W. Rostow. Documents in the file originated in the offices of Bundy and Rostow and their staffs, in the various executive departments and agencies, especially those having to do with foreign affairs and national defense, and in diplomatic and military posts around the world.

More than half of the National Security File has been processed and opened for research. Consult the finding aid in the Reading Room or borrow a copy by mail by writing to the Supervisory Archivist, LBJ Library, 2313 Red River Street, Austin, Texas 78705. Those folders whose titles are preceded by an "X," an asterisk, or a date have been processed and their contents declassified in whole or in part. Lists of classified documents have been placed in those folders, and you may request mandatory review of individual documents which have not yet been declassified in full. Those folders not preceded by an "X," an asterisk, or a date are unprocessed and are not subject to mandatory declassification review. Consult with a member of the staff on the processing schedule.

NSF, Country File	,	Box #
Cuba		
	"GuantanamoGeneral, 2/64-2/65"	23
Vietnan	n	
	In addition to the folders listed below, there are numerous references to Secretary McNamara throughout the Vietnam Country File.	
	"Courses of Action in Southeast Asia, 11/64"	45
	"2 E 1965 Troop Decision, May 1965 to July 1965"	74
	"2 EE Primarily McNamara recommendations re: strategic actions"	75
	"March 19, 1970, Memo to the President, Decision to Halt the Bombing, with Background Documents, 1967-68"	127
	"AID Meeting, May 16-17, 1964"	195
	"Minutes of 4/20/65 Honolulu Meeting"	195
	"President/Rusk/Lodge Messages, Vol. I"	198
	"Maddox Incident, 8/4/64; Operation Pierce Arrow, 8/5/64"	227
	"Gulf of Tonkin (Misc.), 1964"	228
	"Secretary McNamara's Trip to Vietnam (his ninth trip)"	259
NSF, Subject File		
"Alumi	num Problem"	1
"Deep U	Underground Command Center"	8
"Disarn	nament"	10-11
"Disarn	namentCommittee of Principals"	13-14
"Report	t of Accomplishments during President Johnson's Administration"	19
"Interna	ational Bank for Reconstruction and Development"	20
"Multila	ateral Force"	22-25
	ent's Campaign Platforms, 1964"	41
"Preside	ent's CampaignDefense, Stockpile, 1964"	41
	s Report"	45
"Warfa	re, Chemical and Biological"	51
NSF, Committee I		
Commi	ttee on Nuclear Proliferation "Selected Statements on Non-Dissemination of Nuclear Weapons - President/Rusk/McNamara, 1/64-11/64"	7

Special Committee on US Trade Relations with East European Countries and the Soviet Union (Miller Committee)	22
"Miller Conversations Rusk, McNamara, et al."	23
NSF, National Security Council Histories.	
In 1968, the NSC staff prepared documentary histories of 21 international crises and events from the Johnson Presidency. Compiled by photocopying key documents in the National Security File and in other files, these collections are extremely useful. Moreover, they provide access to documents the originals of which, in some cases, are in unprocessed files. In the Histories listed below, references to Secretary McNamara are scattered throughout.	
"Dominican Crisis, 1965"	4-11
"Middle East Crisis, 1967"	17-23
"Pueblo Crisis, 1968" "Gulf of Tonkin Attacks, 8/64"	27-37 38-39
"Deployment of Major US Forces to Vietnam, 7/65"	40-43
NSF, Agency File	TU-TJ
"Department of Defense"	11-28
"NATORusk-Ministerial Meeting, Paris, 12/63 and Other Conversations"	38
"NATOMinisterial Meeting, Paris, 12/16-18/63 (Briefing Book)"	38
"NATOSpecial Committee of Defense Ministers in Paris (Sec. McNamara),	39
11/26-27/65"	
NSF, International Meetings and Travel File	2.4
"NATO Ministerial Macting, 12/64"	34 34
"NATO Ministerial Meeting, 12/64" NSF, National Security Action Memorandums	34
"NSAM 252Establishment of the National Communications System, 7/11/63" "NSAM 253Multilateral Force, 7/13/63"	2 2
"NSAM 287Release Procedures, Nuclear Weapons, supply of Canadian CF-	3
101, 3/14/64"	Ü
"NSAM 288Implementation of South Vietnam Programs, 3/17/64"	3
"NSAM 327Discontinuance of Net Evaluation of National Security Council,	6
3/18/65"	
NSF, Files of McGeorge Bundy	
"Meetings on Southeast Asia Volume 1"	18
"Miscellaneous Meetings Volume 1"	19
"Luncheons with the President Volume 1"	19
"Memoranda of Meetings with President Volume 1"	19
NSF, Files of C.V. Clifton "Meetings with the President, Vol. I"	2
NSF, Files of Robert W. Komer	4
"McNamara/Vance/McNaughton"	5
"Manila"	7
NSF, Komer-Leonhart File	
"Pacification"	17-18
NSF, Files of Walt W. Rostow	
"Meetings with the President, April - December 1966"	1
"Meetings with the President, January - June 1967"	1
"Meetings with the President, July - December 1967"**	1
"Meetings with the President, January - April 1968 [2]"**	1

"[Tuesday Luncheon - Nov. 15, 1966]"	3
"Meeting, Dec. 17, 1966, Austin, Texas (Vietnam; NATO; UN, etc.)"	3
"Lunch Meeting with the President, Tuesday, January 16, 1968 - 1:00 p.m."**	3
"McNamara, Robert S SEA"**	3
"Vietnam, Conduct of War in, (President's memo; McNamara memo)"**	3
"McNamara, Robert S SEA"**	3
"Bombing"**	7
"[McNamara Briefing, 3/67]"**	7
"Muscle Shoals"	7
"World Bank - President"	14

NSF, Memos to the President.

This chronologically arranged series consists of memoranda (with attachments) to the President from his national security advisers, McGeorge Bundy (11/63-2/66) and Walt W. Rostow (4/66-1/69). The first thirty-five boxes (through mid-June 1968) have been opened for research, and significant portions have been declassified. Additional boxes are currently being processed. Material on Robert S. McNamara can be found throughout this file.

WHITE HOUSE CENTRAL FILES (WHCF)

This permanent White House office was the main filing unit during the Johnson presidency, though not the primary file for foreign policy documents. Material was filed under 60 major subject headings. For descriptions, see the finding aid for WHCF.

	Box #
Federal GovernmentOrganizations (FG)	
FG 115 "Department of Defense"	159-168
International Organizations (IT)	
IT 14 "International Bank for Reconstruction and Development"	3-4
National Defense (ND)	
Material on Secretary McNamara is found throughout this file. Please see	
the WHCF Finding Aid for further information.	
Political Affairs (PL)	
PL "Robert McNamara"	21
Public Relations (PU)	
PU 1/FG 115 "Department of Defense"	6
Speeches (SP)	
SP/ FG 115 "Department of Defense"	17
SP/ FG 115 "Department of Defense"	39

WHCF, NAME FILE

This file serves as a name index to the Subject File. Name Files typically contain copies of the first page (cross references) of documents that were filed in the Subject File. Files should be requested by names of individuals or organizations. A card file in the Reading Room indicates which Name Files have been opened. Name Files will be processed upon request.

"McNamara, Robert"

Box 318

WHCF CONFIDENTIAL FILE (C.F.)

Security classified and other sensitive material sent to the White House Central Files was usually placed in the Confidential File. The C.F. Subject File uses the same subject categories as WHCF. The Confidential File also includes a Name File (which serves as a name index to the C.F. Subject File), an agency reports file, and an oversize attachments file. The Confidential File is entirely processed, but portions are still classified.

						Box #
FG 100/MC, "Cabinet Meetings	"					21-23
FG 115, "Department of Defense	e"					26-27
ND, "National Security-Defense	"					66
"Department of Defense	1965-1966'	'				104
"Department of Defense	Agency Rep	orts"				110-121
Oversize Attachments	[Briefing	Papers	for	Cabinet	Meeting	170, 178
Presentations]						

OFFICE FILES OF THE WHITE HOUSE AIDES

Many White House aides maintained office files of their own, separate physically from the rest of the White House Central Files. The files of each aide reflect his or her responsibilities. This list is not definitive, but it does include most pertinent folders in the aides files. If a folder is not open for research, it will be processed upon request. Researchers should anticipate a delay in receiving this material. (** = unprocessed)

	<u>Box #</u>
Califano, Joseph	
"Ball to Bundy, Ball to McNamara, 11/3/65"	34
Gaither, James	M
"McNamara"	199
"McNamara ArrangementTask Force Materials"	248
Goodwin, Richard	
"McNamara's Defense Speech, 2/18/65"	24
Macy, John	
"McNamara, Robert S."	385
"McNamara, Mrs. Robert S."	385
"Defense - Secretary"	753
Nimetz, Matthew	
"McNamara and Air War in Vietnam"	13
Panzer, Fred	
"Defense Department"**	343
"Robert McNamara"	379
"Department of Defense"	461
"Department of Defense"	471
Sparks, William	
"Cabinet Meetings"**	3
"Cabinet Meeting - 5/17/66"**	4
"McNamara, Robert S."	14
Wilson, Henry H.	
"Cabinet"	11

WHITE HOUSE SOCIAL FILES

Social Files were generated by Mrs. Lyndon B. Johnson and her East Wing staff during the White House years. Included is material on the activities of the First Lady and her daughters and the social activities of the Presidency. Unprocessed (marked with **) portions of the Social Files will be processed upon request.

Social Files-Alphabetical File.

This file contains outgoing correspondence from Mrs. Johnson or her staff and often includes the original incoming correspondence as well. Request by the name of the individual or the organization of interest.

"Mr. and Mrs. Robert McNamara"

Box 1441

Liz Carpenter's Alpha File

Contains outgoing correspondence from Mrs. Johnson's Press Secretary, Liz Carpenter, and her staff. Often contains the incoming correspondence as well.

Request by the name of the individual or organization of interest. "McNamara"**

Box 78

OTHER FILES

ADMINISTRATIVE HISTORIES

At the close of the Johnson administration, each department and agency was asked to prepare a history of its activities and accomplishments during the Johnson years. The histories consist of narratives with documentary supplements.

"Department of Defense" (partially processed)

CONGRESSIONAL BRIEFINGS ON VIETNAM

Periodically during the Johnson presidency, sizable groups of senators and congressmen were invited to the White House for briefings on foreign policy and other issues. The briefings were tape recorded, and in 1971 transcripts were prepared of those portions of the briefings dealing with Vietnam. In addition, audiotapes of a number of Secretary of State Dean Rusk's news conferences on Vietnam were transcribed. "Congressional Briefings on Vietnam," box 1 of 1, includes these transcripts. President Johnson spoke at most of the briefings on Vietnam, while Secretary of State Dean Rusk and Secretary of Defense Robert McNamara usually participated. The question-and-answer periods that normally followed the briefings are included in the transcripts. For more information, see the Special Files finding aid, volume 1.

POST-PRESIDENTIAL NAME FILE

Researchers may request review of individual folders.

"McN"**
Box 106

THE PRESIDENT'S APPOINTMENT FILE [DIARY BACKUP]

These files of backup material for the President's appointments include schedules, briefing papers, press

releases, some memoranda of conversations, and other material. Organized by date, there is a folder for almost every day of the administration, with special folders for many head-of-state visits. While little foreign policy material was filed here during 1964 and 1965, Diary Backup includes a significant amount of foreign policy material for 1966-68. The Daily Diary is a log sheet of appointments and phone calls maintained by the White House secretaries.

The Diary Cards in the Reading Room provide an alphabetically arranged name index to the President's appointments. Once the date of an appointment has been determined, check the "Diaries and Logs" finding aid for the number of the appropriate box in Diary Backup. Material on McNamara is scattered throughout the Appointment File. Consult the Diary Cards, (there are over 1,000 cards mentioning McNamara) which list the Secretary's meetings and phone conversations with President Johnson. Backup material for particular meetings can sometimes be found in the Appointment File.

STATEMENTS OF LYNDON B. JOHNSON

Johnson gave several speeches in which he briefly mentions Robert McNamara. Researchers should check the index to <u>The Public Papers of the Presidents</u> for references to this topic. The Statements File may also contain material pertaining to this topic. This collection is filed chronologically and contains backup material, correspondence, drafts and final copies of speeches. Request by date and subject of speech.

	Box #
"Remarks of President about Secretary McNamara at the Washington Hilton	144
Hotel, 4/27/65"	
"Comments of the President, Rusk, McNamara, and John J. McCloy at LBJ	222
Ranch, 11/23/66"	
"Statement by President on the nomination of Secretary McNamara as President	254
of the IBRD, 11/29/67"	
"President's Remarks at McNamara Reception for Clark Clifford, 2/8/68"	265
"Remarks of President at the ceremony awarding Medal of Freedom to Secretary	
McNamara, the East Room, 2/28/68"	
"President's Remarks at Department of Defense on departure of Secretary	267
McNamara, 2/29/68"	
"President's Remarks at a reception for the McNamaras, Gardners, and	275
Trowbridges, 4/11/68"	

TASK FORCE REPORTS

The term "task force" as used during the Johnson Administration, refers to a working group whose goal was the formulation of specific policy recommendations for the upcoming year. The following task forces contain some recommendations and information pertaining to Robert McNamara.

1967 Task Force on Vietnam Veterans, chaired by Robert McNamara

Box 26

WHITE HOUSE FAMOUS NAMES

This collection includes correspondence with former Presidents, presidential candidates, and other

"McNamara, Robert"

Box 8

WHITE HOUSE PRESS OFFICE FILES

These files consist of transcripts and backup material for presidential press conferences, news conferences, press briefings, press releases, and the staff's working files. Press Briefings usually covered routine or only moderately important news. The exception to this was when the meeting was off-the-record. At a normal briefing, the press release was given to the reporters, the Press Secretary discussed the announcement or report, and the reporters then asked questions.

	Box #
"12/7/63 - Secretary McNamara, economy in Government operations"	80
"12/30/63 - McNamara & Salinger on Defense Budget"	80
"5/14/64 - McNamara and General Maxwell D. Taylor"	80
"11/10/64 - McNamara - Defense Department"	80
"2/28/67 - Dean Rusk and McNamara"	82
"3/20/67 - Rusk, McNamara, Westmoreland, Komer"	82
"6/14/67 - McNamara, Wirtz and Boyd"	82
"McNamara, Secretary - Cuba Press Briefing"	89
"Defense - Secretary McNamara (Defense Message), 1/18/65"	91
"Aluminum Stockpile: McNamara, Fowler, Ackley, 11/6/65"	96
"(Bipartisan Leadership) President, Rusk, McNamara, 6/11/66"	96
"McNamara, Secretary - After Leaders, 1/17/66"	99
"McNamara and Vance - Backgrounder, Texas"	99
"McNamara and Rusk - Press Conference, West Lobby, 3/1/67"	103
"McNamara, Westmoreland, Komer, Rusk, Press Conference, Guam, 3/20/67"	103

PERSONAL PAPERS

These collections of papers from individuals or organizations came to the Library separately from President Johnson's papers. See the finding aid for information concerning the availability of individual collections.

McGeorge Bundy

This collection consists of photocopies of national security adviser McGeorge Bundy's very informal, handwritten notes of President Johnson's foreign policy advisory meetings, together with notes of Bundy's conversations with others, his notes to himself, drafts of memos, and other material. While the collection has not yet been systematically processed, notes covering some 100 days during the period from August 1964 through February 1966, all dealing with Vietnam, have been opened for research. Box 1 includes notes for 1964-65, while box 2 includes notes for 1966.

Many of the notes are fragmentary and sketchy. Bundy rarely attempted to record the entire discussion at a meeting, but he frequently sought to reproduce the key comments of President Johnson ("P" or "LBJ"), Secretary of State Dean Rusk ("DR"), Secretary of Defense Robert McNamara ("RSM"), and others. In so doing, Bundy often captured the flavor of their comments, questions, and concerns more fully than formal notes. For many important

meetings on Vietnam, Bundy's notes are the only notes in the holdings of the LBJ Library, since no one was assigned the job of taking notes for the record.

Clark Clifford.

These papers consist of material on the Vietnam War, the Pueblo Incident, Defense Department meetings, and speeches, 1968-1969.

"Major McNamara Speeches"

3

Democratic National Committee.

This collection consists of materials accumulated by officials, staff members, and special groups of the Democratic National Committee during the 1960, 1964, and 1968 presidential campaigns.

"Personalities, 1963; Robert S. McNamara"

199

Robert S. McNamara.

These papers consist of a set of the "Pentagon Papers," and security classified bound volumes of McNamara's statements, remarks, and letters regarding Vietnam, 1961-1968.

Drew Pearson.

Researchers interested in this collection should consult the folder title list in the Reading Room, which is also available by mail through interlibrary loan. The Drew Pearson Papers will be processed upon request, although there is a substantial backlog of researcher requests for this collection.

"Robert McNamara - Defense"

G290 [3 of 3]

Willie Day Taylor.

These folders contain news clippings, press releases, magazine articles, and other printed material.

"Secretary of DefenseRobert McNamara"	130
"Defense"	133
"Department of Defense"	154
"Defense"	182
"Defense"	209-10

Paul C. Warnke.

These papers consist of memoranda and other material primarily from the files of Warnke's predecessor, John T. McNaughton, dealing with the Vietnam War. McNaughton served as Assistant Secretary of Defense for International Security Affairs, 1964-67. Material on Secretary McNamara can be found throughout the first seven boxes.

William C. Westmoreland.

These papers consist of material reflecting Westmoreland's role as Commander of American forces in Vietnam and as Army Chief of Staff, 1962-1973. The folder below consists mostly of newspaper and magazine articles.

"Officials--McNamara, Robert"

23

RECORDS FROM GOVERNMENT AGENCIES

These materials consist of copies of selected records from government agencies, mainly covering the period of President Johnson's administration. Most of these records are on microfilm, but also included are photocopies on paper, carbon copies, and printed material.

Department of Defense

"Correspondence Files of the Secretary of Defense, 1963-69." 89 rolls of microfilm**

"Public Statements" of the Secretary of Defense and the Deputy Secretary of Defense, 1963-69.

This 45-volume set consists of statements, addresses, remarks, messages, congressional testimony, press releases, press conferences, announcements, interviews, letters, and other public statements of Robert McNamara, Roswell Gilpatric, Cyrus Vance, Paul Nitze, and Clark Clifford. "Current News," 1963-69.

This 22 box collection consists of newssheets, printed by the Department of Defense on close to a daily basis, which reproduced articles from major newspapers dealing with defense-related matters, such as the Vietnam War.

United States Information Agency

"Robert S. McNamara"

Microfilm roll 13-14

REFERENCE FILE

"Westmoreland vs CBS, Inc." (Six folders, including news clippings, Burton report, and McNamara deposition)

"Defense Dept. Program 1965-69: McNamara Statement 2/3/64 (Secret)"

SPEAKERS AT THE LBJ LIBRARY SYMPOSIA AND DISTINGUISHED LECTURERS

"Robert S. McNamara (SPLC) - 3/21-23/84" (transcript available)

ORAL HISTORIES

Transcripts of oral history interviews may be consulted at the Library or borrowed directly from the Library by writing to the Interlibrary Loan Archivist, Lyndon B. Johnson Library, 2313 Red River Street, Austin, Texas, 78705. Interviews with the following people contain material on Robert S. McNamara and are open for research. A complete list of oral histories is available and is maintained in a card file in the Reading Room. McNamara's own oral history is closed until the year 2000.

Bundy, William P.

Clifford, Clark

Cook, Donald C.

Enthoven, Alain

Fitt, Alfred

Foster, John

Gelb, Leslie

Goulding, Phil

Halaby, Najeeb

Hoffman, Anna

Horwitz, Solis

Ignatius, Paul

Johnson, Lyndon B. (with William Jorden, 8/12/69; AC 66-1)

Kintner, Robert

Leddy, John

Macy, John

McCloy, John

Morris, Charles

Nitze, Paul

Oberdorfer, Don

Paul, Norman S.

Rusk, Dean

Tower, John

Valenti, Jack

Vance, Cyrus

Warnke, Paul

Webb, James

Westmoreland, William

Yarmolinsky, Adam

AUDIOVISUAL ARCHIVES

The audiovisual archives holds an extensive collection of still photographs, motion picture footage, audiotapes, and videotapes. Consult the audiovisual archivist for information.

Summary notes of White House meetings attended by Secretary Robert McNamara can be found in a number of files, particularly the following:

Cabinet Papers.

Minutes of Cabinet meetings were taken regularly starting in late 1967 but only on occasion prior to that time. Included in the Cabinet Papers are agendas, minutes, background memos, draft Presidential remarks, and other materials. See the description of the Cabinet Papers in the Special Files finding aid for additional information.

Meeting Notes File.

This three box collection includes notes for 100 of President Johnson's foreign policy meetings from 1963 through 1968, mostly with senior foreign policy advisers and Congressional leaders. Three-quarters of the meetings deal mainly with the Vietnam War. In addition, there are notes for 37 meetings at which Johnson discussed foreign affairs with correspondents.

NSF, NSC Meetings File.

This two box collection contains notes of meetings, attendance lists, agendas, briefing papers, and papers discussed at meetings.

Office of the President File.

This collection consists mainly of folders on individual Cabinet officials, aides, associates, and friends. Access to these files was strictly controlled by the President, and materials he deemed sensitive were filed here.

"McNamara Resignation"

7

"Valenti, Jack--Notes taken at various meetings during 1965 and 1966." 13

(Transcripts of Valenti's handwritten notes on Vietnam meetings can be found in the Meeting Notes File.)

Tom Johnson's Notes of Meetings.

This collection includes notes for close to 120 meetings that President Johnson held with his senior civilian and military foreign policy advisors during 1967 and 1968, including 45 Tuesday luncheons. In addition, the collection includes notes for more than 80 meetings that President Johnson held with House and Senate leaders, correspondents, his Cabinet, the National Security Council, businessmen, and other groups. W. Thomas Johnson, who took the notes, has retained his copyright in these notes, but they are open for research. Material on Secretary McNamara can be found throughout boxes 1 and 2.

Vice Presidential Security Files.

The Vice-Presidential Security Files have been entirely processed. This collection consists largely of the files of Colonel Howard L. Burris, who served as Air Force Aide to the Vice President following his appointment on February 25, 1961. Burris' responsibilities included national security matters, contacts with the military, and foreign and domestic travel. See boxes 4 and 5 for NSC meetings material.

CARTOON COLLECTION

This collection consists of photocopies of the LBJ Museum's original editorial cartoons about Lyndon B. Johnson, his political career, and his presidency.

"Cabinet" Box 8

RECORDINGS AND TRANSCRIPTS OF TELEPHONE CONVERSATIONS

The Johnson Library staff has processed the recordings and transcripts of President Johnson's telephone conversations. The collection includes over 6,000 recordings of conversations with members of Congress, other public officials, civil rights leaders, members of the press, friends and family. LBJ Library staff has noticed significant errors and omissions in the transcripts and suggest that transcripts and recordings be used together. See the Library's web site

(http://www.lbjlib.utexas.edu/johnson/archives.hom/Dictabelt.hom/content.asp) for descriptions of the conversations. There are many recordings with or about Robert McNamara in this collection.